



*2021 – 2022
Annual Report*

*Air Cadet League of Canada,
British Columbia Provincial Committee*



147 Airwolf – ca 1959



Theresa (Terri) Hinton
BCPC Director/President
2021 – 2022 Annual Report

Welcome to our 81st Annual General Meeting of the British Columbia Provincial Committee (BCPC) of the Air Cadet League of Canada. Thank you for joining us in person.

I sincerely thank all who have continued to volunteer with the program during these last years of the pandemic. With our dedicated membership, the cadets continue to reap the tremendous benefits of the program.

Recovering from the pandemic continues to be our focus for the fall. I see the coming years as a time of regrowth. Recruitment of the military may not be the duties of the Air Cadet League under the current Memorandum of Understanding (MOU), but moving forward, I see recruitment as a combined effort by both sides of the partnership. All groups have lost numbers the past few years and it is time to rebuild. BCPC needs new volunteers in all levels of the organization. Cadet and Officer numbers need to rebuild at the same time. I have confidence that working together we can regain the volunteers, officers and cadets.

To those of you on the front line as a Squadron Support Committee (SSC) member, remember you have resources available to assist and support you. BCPC has dedicated volunteers, from League Representatives, Wing Chairs, Group Chairs and Directors to assist to make your job easier. Another resource is our web page, check out the education and training sections.

As we slowly move out of the pandemic, we must take all our new skills forward. While we learned that business can be run virtually in many situations, nothing can top engaging volunteers in person. Start-up of the 2022 training year will be slower than we had anticipated. The covid virus continues to circulate in our communities. We will continue to function in a new and ever-changing environment.

Flying started again this summer with much smaller numbers. Pilots are being recertified to prepare for the 2022-2023 gliding and flying season. The number of billets for all summer training were reduced significantly during the 2022 session.

At the National Air Cadet League of Canada (ACL) level, a new Strategy Plan for 2023-2025 is being prepared. This is done by the members attending the Governance Workshops at the AGM. In support of the Consultative Framework, ACL members are engaged with the CAF on three difference working groups; League Costing which is already in progress, and two new ones which have just started – Fundraising and Program Rescope.

Thank you to our SSCs for your positive support. You have continued to run the SSCs in a professional and business format.

Thank you to our military partners who have learned to adapt and keeping the cadets engaged through virtual in person training. There have been many changes on their side as well. Several of the familiar faces at RCSU have changed positions. I was pleased to attend the Change of Command at RCSU in July. We welcome Commander Paula McHale who replaces Commander Stephan Gresmak.

A special thank you to our employees in the BCPC office. Changes have happened there as well. Our long-time employee, Ilona Turra retired this spring. On behalf of the BCPC Directors, I thank her for her many years of service to our organization. It has been a pleasure working with you.

Our new Chief Administration Officer (CAO) Vicky Briggs is a familiar face. Vicky has been BCPC's financial person for over six years. Welcome to your new role. In August, we welcomed a new employee to our office, Chamila Wickramasinghe. She will be our Financial and Administration Clerk.

On behalf of the Air Cadets of British Columbia who have benefited from your time as a volunteer, I offer my sincere thanks. Please continue to support the program going forward by being engaged and proactive and help shape the future of Air Cadet's in British Columbia.

Regards

Terri Hinton
President





Norm Scott
BCPC Director/1st Vice-President
Risk Management
2021 – 2022 Annual Report

Well, this past year has been very long and drawn out. As we move from the COVID era, we find challenges are still here. We do not see these to be removed anytime soon and as the world changes, to adapt to the new normal. We ask and appreciate the local SSCs for their help in making sure all protocols are followed. DND has set standards that must be followed.

Over the last year, my position other than working on Risk Management and sitting on other committees such as Training and Education, Honours and Awards, have been reasonably quiet. Due to the COVID situation, Risk Management came to be far more important for local SSCs to understand as to their risk this has put them in as a Society. If you are not sure where your SSC falls, look under the following web browser: <https://aircadetleague.com/risk-management/>

As for Training and Education, you will find your Directors are working hard to get training out to you. If you are in need of training and education, please first contact your League Rep and if you need further help please contact the BCPC Office.

This year I also attended the National AGM in Saskatoon which was a very interesting time. The overall time spent at this conference was in clinics and meetings. The way they did their round table discussions was a total success, and there were indications of great conversations by all. From this, we only can hope that the National Air Cadet League has listened and will take what was said and put it to action not leaving it on the back counter going nowhere.

Being this is around my 20+ years being involved with this great organization, I only hope that we can find more volunteers to join. I think this is an avenue we need to go down and market across the board outlining our great organization and what we do for youth and the communities. Without you as volunteers, we would not have Air Cadets in BC.

Well, with another year starting let's have a great year and hope for growth within every squadron. I wish you all the best year. If you need help, please reach out – we will be there.

Thank you

Norm Scott

Michele Claveau
BCPC Director/Vice President
Squadron Liaison Report - 2022



Another difficult(ish) year as the world transitions to an endemic from pandemic state. Restart to in-person/hybrid was not the same for everyone which certainly made this year a different experience for each Squadron Sponsoring Committee (SSC) and League Representative (LR).

As the challenges of SSCs meeting virtually or in-person away from the squadron continued, compliance remained the biggest hurdle, but one that must be dealt with to remain in good standing as a society. I applaud the efforts of those SSCs that have persevered and encourage those just coming back on-line (so to speak) to take heart and do what you can to set up support to your squadron. BCPC is a resource for support to SSCs; please reach out and take advantage of the expert guidance available. The program cannot work without your efforts as an SSC.

Fundraising as always is a topic, and it was no easier this past year, as DND is not authorizing cadets or staff to take part at all, despite it being to their advantage, as everything we do is ultimately for the cadets: without our support they do not get full advantage of the program. This discussion is on-going at the National level as well as Regional. A point that all need to make is that cadets fundraising in uniform is advertising the program and attracting new cadets! That said, there have been some unique initiatives and hopefully SSCs will be able to share their successes during the training sessions.

BCPC continues to struggle in finding dedicated LRs. Group/Wing Chairs continue to double and triple-hatting to fill gaps, and many LRs have more than one squadron. We are pursuing some initiatives such as forming a pool of LRs in different areas, rather than ones dedicated to a single squadron. This is a work in progress, but if you know of anyone who would like to transition from SSC to LR, please put them in contact with your Wing or Group Chair.

Lastly, I personally will be stepping back from being a Vice President within BCPC yet will remain Director Squadron Liaison until my end of term in 2023. The many reasons in life aside, I feel my efforts are best focused on serving the squadrons I support as LR, and Vancouver Island as Group Chair. This is a difficult decision but like many others, the wearing of many hats is not always in sync with one's life. Thanks for your understanding.

A handwritten signature in black ink, appearing to read 'M. Claveau', written in a cursive style.

Michele Claveau
bcpcvpresident2@aircadetleague.bc.ca
15 August 2022

Thomas Powell
BCPC Director
Aviation/Aerospace Committee
2021 – 2022 Annual Report



Flying activities for air cadets in the 2021 – 2022 training year were very limited or non-existent due to the Covid-19 pandemic.

Our fleet of C182s and Schweitzer gliders underwent annual inspections and maintenance during this period and are operational.

Once flying activities resumed, priority was given to re-certifying the pilots and instructors in preparation for the next training year.

I would like to thank Major Keith Stewart and his staff for their dedication and hard work keeping the aircraft in good shape and preparing for the new training year. Hopefully we can return to some form of normality in the next training year.

I attended several National Aviation Committee virtual meetings as well as an in person meeting during the National AGM in Saskatoon in June 2022, where we discussed several issues that concerned the Air Cadet League in regards to the flying/gliding program.

The large issue coming up will be the Request for Proposal for companies including The Air Cadet League of Canada for supplying aircraft etc., for the gliding program in Canada. This is ongoing and the CAF has yet to produce this. We are currently operating under an Memorandum of Understanding (MOU), and once the request for proposal is issued, the MOU will effectively expire in 12 months from that date. The Air Cadet League of Canada has people preparing our response if and when that request from the CAF is issued. For obvious reasons, the CAF cannot discuss this with us as we will be one of the respondents.

Here in British Columbia, we are fortunate that we had the foresight to replace our tow aircraft with newer Cessna 182s (6 planes). Most other Provinces have put their replacement plans on hold pending the outcome of the RFP when and if the CAF goes forward on it.

The other main issue that we and other Provinces are facing, is the lack of qualified senior cadets to fly the gliders. With no summer gliding courses in the past two years, existing cadets aging out, and only 15 cadets going to the glider training in 2022, we will be very short of qualified cadet glider pilots for the foreseeable future.

The Power cadets held their wings parade at HMCS Quadra on Vancouver Island and at the Navy League Center on Annacis Island in Delta, BC on Friday 19 Aug 2022. Congratulations to all the successful cadets.



Gail Elgert

BCPC Director

NSTC/Public Affairs/Training & Education

2022 National Summer Training Courses (NSTC)

Glider Pilot Training and Power Pilot Training were the two National Summer Training Courses that were able to proceed this year after two years of cancellation due to the COVID pandemic. There were 15 cadets selected from BC to attend Glider Pilot training, 10 cadets were in Brandon Manitoba and 5 cadets went to Trenton Ontario. For the Power Pilot Training Course 17 cadets attended Campbell River BC, 14 cadets went to Pitt Meadows BC, 1 cadet attended Red Deer Alberta, and 1 cadet went to Portage Manitoba, for a total of 33 cadets. At the time of this report the training sessions had not yet been completed, so graduation results were not available.

The International Air Cadet Exchange program was postponed until summer of 2023.

Due to changes in the NSTC process over the past couple of years the Air Cadet League responsibilities have changed to participating in the cadet interview process only. All enquiries regarding the courses, applications and results are to be directed through your Squadron Commanding Officer and the RCSU(PAC) Region Office.

2022 Public Affairs

The past couple of years has been a challenge for most of us as we transitioned from in-person training to the virtual world. We have done our best to keep in touch with the cadet world through virtual meetings and Facebook posts. Now that things are opening up again, we look forward to getting back to attending events in person.

The Regional Public Affairs Committee consists of one member from each of the four Leagues in BC (Air, Army, Navy and Navy League) and a Public Affairs Officer from RCSU(PAC). This committee meets once a month and forwards reports as needed to the BCPC Directors. In June the Committee welcomed Capt. Jacqueline Zweng as the new Public Affairs Officer from RCSU(PAC) Region office, and we are looking forward to working with her.

If your Squadron has an article or photo you'd like to share on our Facebook page please send the information or jpeg to bcpc@aircadetleague.bc.ca.

2022 Training and Education

Over the past two years the Training and Education Committee (T & E) provided online training for Squadron Sponsoring Committee members and League Representatives. In addition to the virtual training sessions, YouTube videos of the training sessions were uploaded to the BCPC website and can be viewed by clicking on the link. As well, an SSC Resource Binder template has been added to the website, this will assist your SSC in organizing important documents, and it provides timelines for filing documents for the successful operation of your Society.

The intent of the T & E Committee is to provide knowledge and awareness for the SSC's month to month operation of their Society. As always, we will continue to provide on-line training sessions to SSC members and League Reps. If there are any topics you feel that we can offer, we will do our best to provide you with the training.

At this year's AGM we are taking a little different approach with the training sessions in a round-table format. We are hoping that this will give the opportunity for all of us to reconnect after the past two years of the virtual world.

Regards,

Gail Elgert



Jermaine Chu

BCPC Director/BC Provincial Effective Speaking Coordinator 2021 – 2022 Effective Speaking Report



Our year in retrospect: as normal as virtual teaching and competitions goes, it was minimal in challenges. The beginning of the cadet year has restrictions lifting at a gradual pace. This means many squadrons either did not have enough resources to run an Effective Speaking program or taught in a virtual environment. I have also heard many squadrons collaborating and joining forces to run the program. Either way the volunteers and officers have again gone above and beyond and thought outside of the box. My gratitude goes out to all the volunteers, Offices, CO's and outside supporters (Toastmasters) that have ensured this program is a success. We ended the year with another National Gold medalist from BC: 223 Red Lion RCACS - WO1 Jaeden Rossner.

This year we received notification and information that restrictions are being lifted at a gradual pace and some in person activities are allowed. With this information many squadrons still opted to run a hybrid program to comply with the orders. In BC all 8 Regions completed a competition, but I encountered many comments on the New ACC54 online document to register ALL participants in the ES Program, not only the cadets that go to competition. With this new ACC54, National wanted to keep track of all participants in the ES Program, so requested that all participants fill out this document. In the past it was only the ones that wanted to compete that would fill out this document. This form was split into 2 parts: the cadet will go to the National website and fill out this document and enter the CO's' email address and name. Then the CO will receive it in their email, open it, print, sign and date this form. BUT this form was not online signing, then scan to send it to the Chairperson to do the same. THEN go to the National website to the CO's/SSC ACC54 for uploading to that page. This being new and complicated, along with the workload of the CO/SSC chairperson, was work not needed. After voicing these concerns to National, they have a team working on improving this document. But I foresee this document will remain as a tracking system to register all ES Participants.

Other than the document posing a challenge, we ran eight regional competitions virtually and was very successful. With last year being the trial year on running competitions on Zoom, this year with some improvements we were more efficient. Thank you to this year's host squadrons of each wing and below are the dates of their competition:

Northern:	396 City of Prince George RCACS March 6, 2022
Fraser Valley:	147 Airwolf RCACS March 12, 2022
Okanagan:	204 Black Maria RCACS April 2, 2022
Kootenay:	552 Key City RCACS March 12, 2022
Lower Mainland:	278 Cormorant RCACS April 3, 2022
Greater Vancouver:	858 Skookumchuk RCACS, April 2, 2022
Metro Vancouver:	808 Coquitlam RCACS March 13, 2022
Vancouver Island:	89 Pacific RCACS, March 13, 2022

Participation from each Region:

Northern: 3 Squadrons with 4 cadets Gold: 396-FCpl Svyatoslav Chornenki, Silver: 899-Sgt Hannah Kalyn, Bronze: 768-Cpl Joachim Aquino

Fraser Valley: 3 Squadrons with 6 cadets Gold: 746-FCpl Gurnoor Kaur, Silver: 583- Cpl Umair Rizwan, Bronze: 583-Sgt Bidan Chhetri

Okanagan: 3 Squadrons with 5 cadets Gold: 223-WO1 Jaeden Rossner, Silver: 243-Sgt Anthony Phelan, Bronze: 232-FSgt Vriti Bakshi

Kootenay: 2 Squadrons with 4 cadets Gold: 552-FSgt Erik Talbot, Silver: 279-AC Alexander Aschacker, Bronze: 279-LAC Bailey Hill

Lower Mainland: 4 Squadrons with 8 cadets Gold: 692-Sgt Joseph Zheng, Silver: 609-FCpl Laverne Cho, Bronze: 692-AC Sophia Chen

Greater Vancouver: 5 Squadrons with 5 cadets Gold: 888- WO2 Megan Tai, Silver: 111-Sgt Ryan Li, Bronze: 59-Sgt Aisha Lee-Izawa

Metro Vancouver: 2 Squadrons with 4 cadets Gold: 767-Sgt Dylan Tonekham, Silver: 767-WO2 Junghyun Im, Bronze: 767-GCpl Anisha Prahallad and 808-FCpl Clarissa Chen

Vancouver Island: 6 Squadrons with 6 cadets Gold: 848-FCpl Saanvi Reddy Katireddy, Silver: 89- Cpl Krish Badhrani, Bronze: 676-FSgt Jackson McGaw

Provincial Competition:

The Provincial Effective Speaking Competition was scheduled for 23 April 2022 at Broadmoor Baptist Church in Richmond, BC. But in late March we were not approved for in person competition from DND, so I had to quickly cancel all bookings and run a virtual Provincial Effective Speaking Competition. Our Provincial competition was successful without any challenges. Again a huge thank you to all of you for a job very well done. All regional competition videos will be uploaded to the BCPC YouTube and will be shared with all when approved.

2022 Topics

Topics for the 2022 Prepared Speech - please note there are changes to our selection of topics this year:

1. How can the Air Cadet experience be made more engaging in the post Covid world?
2. Because we are seeing a heightened interest and travel into space, what do you see as the future of space travel?
3. Should every student be required to learn at least one additional language?
4. Should classes about mental health and wellness be added to school curriculum?
5. What is the biggest current threat to the environment and how would you suggest we remedy it?

6. Is effective speaking still relevant today in a society where social networks dictate the pace of information?
7. Why is it important for youth to be engaged & involved in truth & reconciliation?
8. What is the impact of social medias on youth?
9. What are the biggest challenges facing youth today?
10. Cadet Choice: must fit into one of these categories: Cadet Life; Science and Technology; Aviation; Canadian History or Citizenship.

As of now the above topics are subject to change, I will confirm and notify of any changes. All the rules and regulations, including the current application form, are available on the Air Cadet League of Canada website at www.aircadetleague.com. The BC Provincial website (<http://bc-aircadetleague.com>) has a direct link to the ACL website. Please ensure your Squadron is using current forms and information.

This being my final report, I'd like to thank all those that I've had contact with and have made my duties manageable. Like the setting sun, I bid you all adieu and great success in everything you take on. The sun will rise again the next day and with someone else at the helm. You all know her and she has been indispensable working with me in the past, please welcome Ms. Katherine Chak as my nominee for the position of BC Effective Speaking Coordinator. She has an endless amount of resources and knowledge of the Effective Speaking Program. It was a great run, and I've learn so much from each and every one of you, my blessing to you all.

A big thank you goes to all the volunteers from the Squadrons and the communities. Our volunteers, Officers, COs and outside supporters are paramount in making this program a success.

Congratulations to all the Cadets who participated, I am proud of you and all you have accomplished in such challenging times. This past year only makes you (and I) stronger and wiser.

"Never let a bad situation bring out the worst in you, choose to stay positive and be the strong person you were created to be!"

Sincerely,

Jermaine Chu

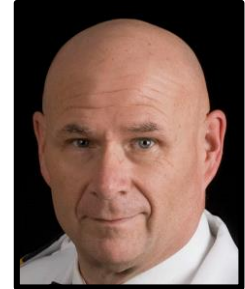
BC Effective Speaking Coordinator/Director

James Hollis

Treasurer's Report

For the Year Ending 31 August 2022

The Compilation Engagement Report of the financial statements for the year ended 31 August 2022 from Murphy & Murphy Chartered Professional Accountants follow this report.



The ongoing restrictions mandated by the COVID pandemic throughout fiscal 2022 limited the British Columbia Provincial Committee from staging a number of in-person events. Particularly impactful to the cadets was the requirement to hold all Effective Speaking competitions virtually, while in-person education seminars and support to SSC's by BCPC volunteers was severely curtailed.

The BCPC's assessment has been historically based upon the on-strength cadet numbers of the squadrons throughout the jurisdiction. With the early challenges of the first year of the COVID pandemic (2020), the Directors were concerned that the on-strength numbers being reported by the squadrons were likely being overstated. To ensure that the BCPC remained sensitive to the financial challenges faced by SSC's, the reported numbers for calculating the 2021-2022 assessments were reduced by 15%, and an additional \$45/cadet rebate was applied, resulting in a reduction from \$531,990 to \$275,450. Because of the reduced programming, and through careful management of expenditures that we could control, fiscal 2022 concluded with a surplus of \$11,847.

Statement of Financial Position

Cash

As a result of the \$11,847 surplus and (primarily) the reduction of prepaid expenses and late rendering of the National Air Cadet League assessment payable, the cash position of \$523,440 of fiscal year 2021 has grown to \$564,729 in fiscal year 2022, an increase of \$41,289. Readers should be cautioned that the BCPC's cash position will be significantly negatively impacted almost immediately in the beginning of fiscal year 2023. The 2021-2022 assessment payable to the National ACL of Canada (\$47,365) and the majority of the 2022 in-person Annual General Meeting net expenditure (Est \$27,00) will be paid early in the first quarter.

Statement of Operations and Changes in Net Assets

Revenue

One hundred percent of the budgeted 2021-2022 \$275,450 assessments were collected and formed the majority of the BCPC's annual revenue. Miscellaneous revenue of \$1,585 was primarily bank interest (\$1,560) and a small commission from the National ACL (\$25). Sales revenue was from the cadet accoutrements not otherwise supplied on a complimentary basis.

Administrative Expenses

The largest variance of actual to 2021-2022 budget was in Wages and Benefits, resulting in an under-expenditure of \$27,604. Although the BCPC had an ongoing commitment to maintain both services to SSC's, the reduced demand permitted the now-retired Chief Administration Officer to voluntarily reduce engagement to part-time through much of the year. Another significant variance was Legal Expenses, which for fiscal year 2021-2022 resulted in an under-expenditure of \$15,000. Overall, Admin Expenses were \$51,331 under budget.

League Activities

The national AGM was under budget by \$4,978 as a consequence of early-booked airfares and a waiving of five of the BCPC delegate fees. The National ACL further reduced costs to the BCPC this year by reducing their assessment by 6%. With the reduced cadet population of 3,876, the \$13/cadet national assessment would have been \$50,388, however, adjusting downward by 6% reduced the payable to \$47,365, a budget variance of \$4,635.

With the exception of the April 2022 in-person meeting for all the Directors and the Advisory Board, all other planned events such as the 2021 AGM (\$0), and league travel-expenses, were significantly under expended. Overall, League expenditures were \$39,939 under budget.

Programme Activities

COVID continued to impact the BCPC's supported programmes. Effective Speaking was under expended by \$10,137, while Competitions and Special Events had no expenditures at all. A lack of Selection Boards resulted in a further \$3,500 under-expenditure, although aircraft maintenance (glider and C-182) was over-budget by \$5,471. The significant driver in the C-182 budget variance was the shipping and brokerage costs associated with the replacement engine which was pre-purchased during the prior year. Overall, Programme Activities were \$12,471 under-expended from budget.

Aircraft Replacement Fund

No additional contribution to this fund was made in 2022, and the recommendation for the upcoming year is status quo. Note also that the original \$50,000 fund had grown to \$58,075 by 31 August 2021, however, market volatility has impacted this otherwise very conservative investment; most of 2021's gains (\$5,236) were lost in 2022 (-\$4,835), resulting in a 31 August 2022 market value of \$53,240

ACC9 Submissions

Once again, British Columbia had a 100% ACC9 submission rate to the National ACL. The BCPC and national office continue to be grateful to all the SSC's for their financial reporting. Please note that the reports for 31 Aug 22 are now due and everyone's help is greatly appreciated! New as an SSC treasurer? The BCPC has both online training videos as-well-as a full-time finance staff member that would be pleased to help!

2022-2023 Budget

The BCPC is sensitive to the pandemic challenges that has curtailed squadron activities and programmes, and extensive assessment reductions were implemented for 2020-2021 and 2021-2022. Although many squadrons are reporting significant enrollment of new recruits, the BCPC is preparing a full-delivery of services for 2022-2023, while simultaneously proposing a per-cadet one-time assessment reduction this fall. Unlike prior years where programmes were curtailed because of the pandemic, it appears that 2022-2023 will be largely “Ops-Normal” and we are going to risk manage a planned \$49,479 shortfall as follows:

Revenue

The cadet population report effective 31 December 2021 was 3,876 which would have supported a 2022-2023 assessment of \$445,740. With a \$20/cadet rebate for the upcoming year, total assessments will be reduced by \$77,520 to \$368,220.

Our AGM registration fees approximately cover the per-person variable costs (catering) and do not in any way contribute to a surplus. The Directors’ travel to the AGM is driving the increase in Tax Receipt donations.

With the increased rates now available for guaranteed investments, the BCPC will be purchasing time-staged GIC’s for the upcoming years, and the increased interest expectation is reflected on the budget. Also, the return to Ops Normal should see a significant spike in demand for kit shop accoutrements.

Administration Expense

The largest expenditure in this category is Wages & Benefits. An increase to 2021-2022 actuals reflects an anticipation of full-time engagement of both paid staff positions, although with the re-assignment of the previous Financial & Compliance Officer (FCO) to that of Chief Administration Officer, and a new hire into the FCO’s position, the incentive categories have been reset. This has resulted in a lower anticipated Wage & Benefits expense when compared with 2020-2021 Actual Expense and 2021-2022’s Budget.

The Business Centre Operation’s budget has been adjusted to account for planned increase in lease as-well-as maintenance expenses. Although there were no legal expenses in 2021-2022, a prudence budget line-item, which was curated from 2020-2021 Actuals, has been included as a component of the current year’s budget.

Some administration-related expense line items are planned for reductions, such as Telephone/Internet (which included some maintenance work completed in 2021-2022), in addition to the Bluejeans subscription, which has been reduced from five accounts to three.

One obvious anticipated increase is Cost of Sales. It has been the BCPC’s policy to provide no-cost long-service medals to cadets, and the negative gross margin of sales over cost of sales is resultant from supplying a large quantity of complimentary medals.

League Activities

Another pandemic notwithstanding, we are planning for an aggressive return to full service for the upcoming year. Although virtual venues will continue for monthly Directors’ meetings,

priority for a full-slate of BCPC volunteers and in-person engagements with SSC's is reflected in this year's budget, in addition to the first post Covid, in-person AGM. Our assessment liability to the National ACL will be based on the cadet population as-of 31 December 2022. Unable to forecast whether the national office will grant a further percentage reduction for next year, and anticipating a minimum increase of 10% cadet population, our national assessment is expected to be at least \$55,427.

Programme Activity

We propose a budget that fully anticipates an unimpeded programme for 2022-2023. The striking variance from 2020-2021 Actuals, to planned 2022-2023 Budget, demonstrates a total commitment to core programming.

A new, one-time budget boost for 2022-2023 is \$20,000 for Glider Pilot Training Awards and Scholarships. The Glider Pilot Training Course offered by the CAF in summer 2022 resulted in very few completed licenses. Issues such as COVID, weather, and field conditions conspired to impede the cadets' progression through their GPTC; the operation in Brandon, MB graduated "0" glider pilots in summer 2022. The \$20,000 is intended to be a "completion scholarship" whereas a cadet who chooses to complete their glider license with a private school/club will be entitled to receive a \$1,000 scholarship. The guidelines of the proposed scholarship:

1. Available to BC cadets who attended the 2022 GPTC and were "incomplete";
2. Cadets who failed the GPTC (as indicated on their course report) will not be eligible;
3. Only applies if the cadet obtains the license by training at a school/club. Should the DND establish a completion course, or the cadet re-enrolls for GPTC 2023, the scholarship would not apply. Training may be completed anywhere in Canada;
4. The individual must still be a cadet at the time of scholarship application;
5. Applications must be approved by the BC Officer-in-Charge of flying (currently Maj Stewart); and
6. This special scholarship will end 31 August 2023; all applications must be received by the BCPC on or before that date.

C-182 Engines & Propellers

There are no planned expenditures for replacement engines or propellers for the C-182 fleet for 2022-2023, although premature replacements are not uncommon. There is an anticipation that the BCPC will spend \$175,000 in engine and propeller replacements for the C-182 fleet across 2023-2024 through 2025-2026.

Respectfully submitted

James Hollis, MBA (cand), CD

AIR CADET LEAGUE OF CANADA
BRITISH COLUMBIA PROVINCIAL COMMITTEE
FINANCIAL STATEMENTS

Unaudited - See Compilation Engagement Report

AUGUST 31, 2022

AIR CADET LEAGUE OF CANADA
BRITISH COLUMBIA PROVINCIAL COMMITTEE

AUGUST 31, 2022

CONTENTS

	Page
COMPILATION ENGAGEMENT REPORT	1
FINANCIAL STATEMENTS	
Statement of Financial Position	2
Statement of Operations and Changes in Net Assets	3 - 4
Cash Flow Statement	5
Notes to Financial Statements	6 - 8

Tsawwassen Office:

1226 A 56 Street,
Delta, BC V4L 2A4
T: 604.943.6507
F: 604.943.6528

White Rock Office:

#103 - 1548 Johnston Road,
White Rock, BC V4B 3Z8
T: 604.536.7222
F: 604.536.7230

COMPILATION ENGAGEMENT REPORT

To Management of Air Cadet League of Canada, British Columbia Provincial Committee,

On the basis of information provided by management, we have compiled the statement of financial position of Air Cadet League Of Canada, British Columbia Provincial Committee, as at August 31, 2022, and the statement of operations and changes in net assets, and cash flow statement for the year then ended, and Note 1(a), along with additional notes requested, ("financial information").

Management is responsible for the accompanying financial information, including the accuracy and completeness of the underlying information used to compile it and the selection of the basis of accounting.

We performed this engagement in accordance with Canadian Standard on Related Services (CSRS) 4200, Compilation Engagements, which requires us to comply with relevant ethical requirements. Our responsibility is to assist management in the preparation of the financial information.

We did not perform an audit engagement or a review engagement, nor were we required to perform procedures to verify the accuracy or completeness of the information provided by management. Accordingly, we do not express an audit opinion or a review conclusion, or provide any form of assurance on the financial information.

Readers are cautioned that the financial information may not be appropriate for their purposes.



Chartered Professional Accountants

Delta, BC
September 23, 2022

AIR CADET LEAGUE OF CANADA

BRITISH COLUMBIA PROVINCIAL COMMITTEE

STATEMENT OF FINANCIAL POSITION

Unaudited - See Compilation Engagement Report

AS AT AUGUST 31, 2022

	2022	2021
ASSETS		
CURRENT		
Cash - (Note 2)	\$ 564,729	\$ 523,440
Accounts receivable	242	231
Inventory	2,993	4,483
GST receivable	778	1,099
Prepaid expenses	1,368	12,266
	570,110	541,519
LONG TERM		
Long term investments - (Note 3)	53,240	58,075
Tangible capital assets - (Note 4)	376,881	377,163
	430,121	435,238
	\$ 1,000,231	\$ 976,757
LIABILITIES		
CURRENT		
Accounts payable and accrued liabilities	\$ 56,464	\$ 38,846
Government remittances payable	2,608	2,199
Deferred revenue	3,323	-
	62,395	41,045
	62,395	41,045
NET ASSETS		
Externally restricted net assets - (Note 2)	40,299	45,187
Internally restricted net assets - (Note 3)	53,240	58,075
Unrestricted net assets	844,297	832,450
TOTAL NET ASSETS	937,836	935,712
	\$ 1,000,231	\$ 976,757

Approved on Behalf of the Board

Director

The accompanying notes are an integral part of these financial statements.

AIR CADET LEAGUE OF CANADA

BRITISH COLUMBIA PROVINCIAL COMMITTEE

STATEMENT OF OPERATIONS AND CHANGES IN NET ASSETS

Unaudited - See Compilation Engagement Report

FOR THE YEAR ENDED AUGUST 31, 2022

	2022	Budget	2021
REVENUE			
Squadron assessments	\$ 275,450	\$ 275,450	\$ 436,388
Donations: CFTA/GPTAA	574	-	515
Donations: Other	700	-	700
Donations: Tax receipts	910	-	707
Miscellaneous income	1,585	500	4,703
Sales	1,687	5,000	2,606
	280,906	280,950	445,619
EXPENSES			
ADMINISTRATION			
Accounting	3,335	3,000	3,000
Amortization	2,816	2,000	14,839
Registration	2,330	3,500	-
Bank and credit card charges	1,024	2,500	1,384
Bluejeans video conference system	1,287	1,500	1,364
Business centre operation	22,787	25,000	22,010
Cost of sales - inventory items	3,896	6,000	4,710
Legal	-	15,000	26,904
Office	4,415	6,000	3,807
Office equipment repairs and maintenance	849	4,500	816
Telephone and internet	11,534	9,000	8,790
Wages and benefits	107,396	135,000	133,065
	161,669	213,000	220,689
LEAGUE ACTIVITIES			
Meetings	3,791	3,000	-
National AGM meetings	7,022	12,000	-
National assessment fee funding	47,365	52,000	18,041
Provincial AGM	-	2,500	1,879
SSC training/screening	685	5,000	104
Travel	4,788	15,000	759
Wing travel and meetings	1,910	15,000	1,113
	65,561	104,500	21,896

The accompanying notes are an integral part of these financial statements.

AIR CADET LEAGUE OF CANADA
BRITISH COLUMBIA PROVINCIAL COMMITTEE

STATEMENT OF OPERATIONS AND CHANGES IN NET ASSETS

Unaudited - See Compilation Engagement Report

FOR THE YEAR ENDED AUGUST 31, 2022

	2022	Budget	2021
PROGRAM ACTIVITIES			
Aircraft insurance	14,670	16,000	14,670
Cadet selection boards	-	3,500	-
Cessna 182 repairs and maintenance	7,442	4,000	68,326
Competitions/special events	-	1,000	-
Effective speaking program	2,163	12,000	2,321
Glider maintenance	14,329	12,300	24,016
Promotion and recruiting	2,903	5,000	1,170
Trophies and awards	322	500	-
	41,829	54,300	110,503
	269,059	371,800	353,088
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENSES	11,847	\$ (90,850)	92,531
UNRESTRICTED NET ASSETS, BEGINNING OF YEAR	832,450		739,919
UNRESTRICTED NET ASSETS, END OF YEAR	\$ 844,297	\$	832,450

The accompanying notes are an integral part of these financial statements.

AIR CADET LEAGUE OF CANADA

BRITISH COLUMBIA PROVINCIAL COMMITTEE

CASH FLOW STATEMENT

Unaudited - See Compilation Engagement Report

AUGUST 31, 2022

	2022	2021
CASH PROVIDED BY OPERATING ACTIVITIES		
Net income for the year	\$ 11,847	\$ 92,531
Items not requiring an outlay of cash:		
Amortization of tangible assets	2,816	14,839
	14,663	107,370
CHANGES IN NON-CASH WORKING CAPITAL		
Account receivable	(11)	(84)
GST rebate	321	28
Inventories	1,490	1,648
Prepaid expenses	10,898	(10,231)
Accounts payable and accrued charges	17,619	(22,369)
Government remittances payable	409	(1,039)
Salaries and benefits payable	-	(3,025)
Deferred revenue	3,323	-
	34,049	(35,072)
Externally restricted net assets	(4,888)	71
Internally restricted net assets	(4,835)	5,236
NET CASH PROVIDED BY OPERATING ACTIVITIES	38,989	77,605
CASH FLOWS FROM INVESTING ACTIVITIES		
Purchase of computer equipment	(2,535)	-
Decrease (Increase) in investments	4,835	(5,236)
CASH FLOWS USED IN (PROVIDED BY) INVESTING ACTIVITIES	2,300	(5,236)
NET INCREASE IN CASH AND CASH EQUIVALENTS	41,289	72,369
NET CASH AND CASH EQUIVALENTS, beginning of year	523,440	451,071
NET CASH AND CASH EQUIVALENTS, end of year	\$ 564,729	\$ 523,440

The accompanying notes are an integral part of these financial statements.

AIR CADET LEAGUE OF CANADA
BRITISH COLUMBIA PROVINCIAL COMMITTEE

NOTES TO FINANCIAL STATEMENTS

Unaudited - See Compilation Engagement Report

AUGUST 31, 2022

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

- (a) The basis of accounting applied in the preparation of the financial information is on the historical cost basis, reflecting cash transactions, with the addition of:

Accounts receivable.

GST receivable is 50% of GST paid throughout the year.

Inventory is valued at cost based on physical count at the reporting date.

Prepaid expenses are calculated based on amounts paid in the current year but are for future use.

Accounts payable and accrued liabilities.

Government remittances payable.

Deferred revenue.

- (b) Tangible capital Assets

Tangible capital assets are recorded at cost. Improvements and upgrades are expensed on an annual basis. Amortization is not recorded on tangible capital assets except for computers, office equipment and leasehold improvements. Office equipment and leasehold improvements are amortized as follows:

Computers	33 1/3% straight line method
Office equipment	20% straight line method
Leasehold improvements	10% straight line method; lease expired March 31, 2021.

The accompanying notes are an integral part of these financial statements.

AIR CADET LEAGUE OF CANADA

BRITISH COLUMBIA PROVINCIAL COMMITTEE

NOTES TO FINANCIAL STATEMENTS

Unaudited - See Compilation Engagement Report

AUGUST 31, 2022

2. CASH

	2022	2021
RBC chequing account	\$ 12,575	\$ 1,376
RBC gaming account	102	147
RBC USD chequing account	-	26,251
RBC Premium Investment Account	511,753	450,479
	524,430	478,253
EXTERNALLY RESTRICTED TRUST FUNDS		
Wallace Jamieson PPS account	8,905	8,879
Stevens-Guille trust savings	23,506	23,430
Jim Campbell music savings	7,888	7,865
Boeing scholarship fund	-	5,013
	40,299	45,187
	\$ 564,729	\$ 523,440

The accompanying notes are an integral part of these financial statements.

AIR CADET LEAGUE OF CANADA

BRITISH COLUMBIA PROVINCIAL COMMITTEE

NOTES TO FINANCIAL STATEMENTS

Unaudited - See Compilation Engagement Report

AUGUST 31, 2022

3. LONG TERM INVESTMENTS

Long term investments consist of fixed income and common shares held with RBC Dominion Securities reported at market value, original cost is \$50,000. The investment is related to the Internally Restricted Net Asset, Aircraft Replacement Fund, established in 2019.

	2022	2021
Beginning market value	\$ 58,075	\$ 52,839
Increase (decrease) in market value	(4,835)	5,236
Ending market value	\$ 53,240	\$ 58,075

4. TANGIBLE CAPITAL ASSETS

	Cost	Amortization	Net 2022	Net 2021
Schweizer Gliders-nominal value	\$ 1	\$ -	\$ 1	\$ 1
Cessna 182C-FCGS Acquisition	46,778	-	46,778	46,778
Cessna 182C-FTUG Acquisition	69,322	-	69,322	69,322
Cessna 182C-FTRY Acquisition	74,731	-	74,731	74,731
Cessna 182 C-FOAR Acquisition	62,438	-	62,438	62,438
Cessna 182 C-GRGS Acquisition	49,561	-	49,561	49,561
Cessna 182C-FGZR Acquisition	70,390	-	70,390	70,390
Computers	4,604	2,915	1,689	-
Office equipment	9,855	7,884	1,971	3,942
Leasehold improvements: office	128,680	128,680	-	-
	\$ 516,360	\$ 139,479	\$ 376,881	\$ 377,163

The accompanying notes are an integral part of these financial statements.

ACLC - BC Provincial Committee

Operating Budget 2022-2023

	2020 / 2021	2021 / 2022	2021/2022	2022 / 23
	Actual	Budget	Actual	Budget
Cadet Effective Strength	4499	3935	3935	3876
Standing assessment	115	115	115	115
Less: Special Rebates		-45	-45	-20
National office assessment	13	13	12.2	13
REVENUE				
Income				
Sponsoring Committee Assessments	436,388	275,450	275,450	368,220
AGM Registration Fees	-	-	-	29,750
Gaming Grant / Lottery Income	-	-	-	-
Donations (Other)	707	-	700	1,000
Donations (Tax Receipts)	700	-	910	3,000
Miscellaneous Revenue	3,500	-	25	-
CFTA/GPTAA Donations	515	-	574	500
Interest Income	1,203	500	1,560	7,000
Inventory sales	2,606	5,000	1,667	3,500
Sale Misc Inventory	-	-	20	-
TOTAL REVENUE	445,619	280,950	280,906	- 412,970
EXPENSE				
Administration Expenses				
Wages & Benefits	132,984	129,000	104,119	125,000
Contract Labour (Temp Assistance)			3,277	2,000
Business Centre Operation	22,010	25,000	22,787	25,000
Legal Expense	26,904	15,000	-	15,000
Registration Expense	-	3,500	2,330	2,500
Accounting Expense	3,000	2,800	3,335	3,400
Bank/Visa/Mastercard Charges	1,384	2,500	1,024	1,500
Telephone/Internet	8,790	9,000	11,534	9,500
Office Expense	3,807	6,000	4,415	4,500
Blue Jeans Videoconference Subscriptions	1,364	1,500	1,287	700
Office Equipment Maint. & Purchase	816	4,500	849	2,500
Amortize fixed Assets (Non cash expense)	14,839	2,000	2,816	2,816
Cost of Sales	5,591	6,000	3,896	7,000
Total Administration Expenses	221,489	206,800	161,669	201,416

League Activities

Business Meetings/Meals Expense	-	3,000	3,791	6,000
Travel Expense	761	15,000	4,789	15,000
Member/SSC Training	104	5,000	685	17,000
Wing Travel and Meetings	1,112	15,000	1,909	15,000
Provincial AGM	1,879	2,500	-	56,806
National ACL- AGM/SAGM	-	12,000	7,022	12,000
National Office Funding Assessment	18,041	53,300	47,365	55,427
Total League Activities	21,897	105,800	65,561	177,233

Program Activities

Cadet Selection Boards	-	3,500		1,000
Competition/Special Events	-	2,000		3,000
History Project	92	2,000	50	3,000
Trophies & Awards	-	500	322	1,500
Promotion & Recruiting	1,078	4,000	2,853	4,000
Effective Speaking Program	2,321	12,000	2,163	14,100
Glider Pilot Training Awards/Scholarships	-	4,000	-	20,000
Aircraft Insurance	14,670	17,000	14,670	17,500
C182 Instruments	3,795	4,000	-	4,500
C182 Engines & Props	64,531	-	7,442	-
Glider Maintenance	24,016	12,300	14,329	15,200
Total Program Activities	110,503	61,300	41,829	83,800

TOTAL EXPENSE	353,889	373,900	269,059	462,449
----------------------	----------------	----------------	----------------	----------------

Surplus	91,730	(92,950)	11,847	- (49,479)
----------------	---------------	-----------------	---------------	-------------------

Transfer to Aircraft Replacement Fund				
Add back Amortization - non cash expense	14,839	2,000	2,816	2,816
CASH SURPLUS (DEFICIT)	106,569	(90,950)	14,663	(46,663)

In Memory
Robert (Bob) Burchinshaw
(LCol Ret'd), OMM, BA, MA, CD



5 July 1933 – 5 July 2022

Bob Burchinshaw, a former Air Cadet of 324 Revelstoke Squadron, served 36 years in the Canadian Forces and retired with the rank of Lieutenant Colonel in 1988. Bob was appointed to the Canadian Forces order of Military Merit in 2013. Upon his retirement, Bob decided to dedicate his retirement to volunteer work. The Air Cadet League of Canada became one of his causes.

Bob began his British Columbia Provincial Committee (BCPC) service at the squadron level when he joined 243 Ogoopogo Squadron Sponsoring Committee in 1989. He continued to serve as the Okanagan Wing Chair and Director of the BCPC before moving to the Air Cadet League of Canada (ACL). Bob became a Governor of the ACL where he served for 10 years beginning in 2004. Bob was presented with BCPC Certificate of Honour in 2008, and Honourary Life Member in 2018. In 2013, he was awarded the Queen's Diamond Jubilee Medal. Bob often said that the opportunity to serve the youth was the highlight of his retirement years.

Bob was a dedicated volunteer with the Cadet program and was a kind friend and mentor to all. He will be remembered by those that knew him.